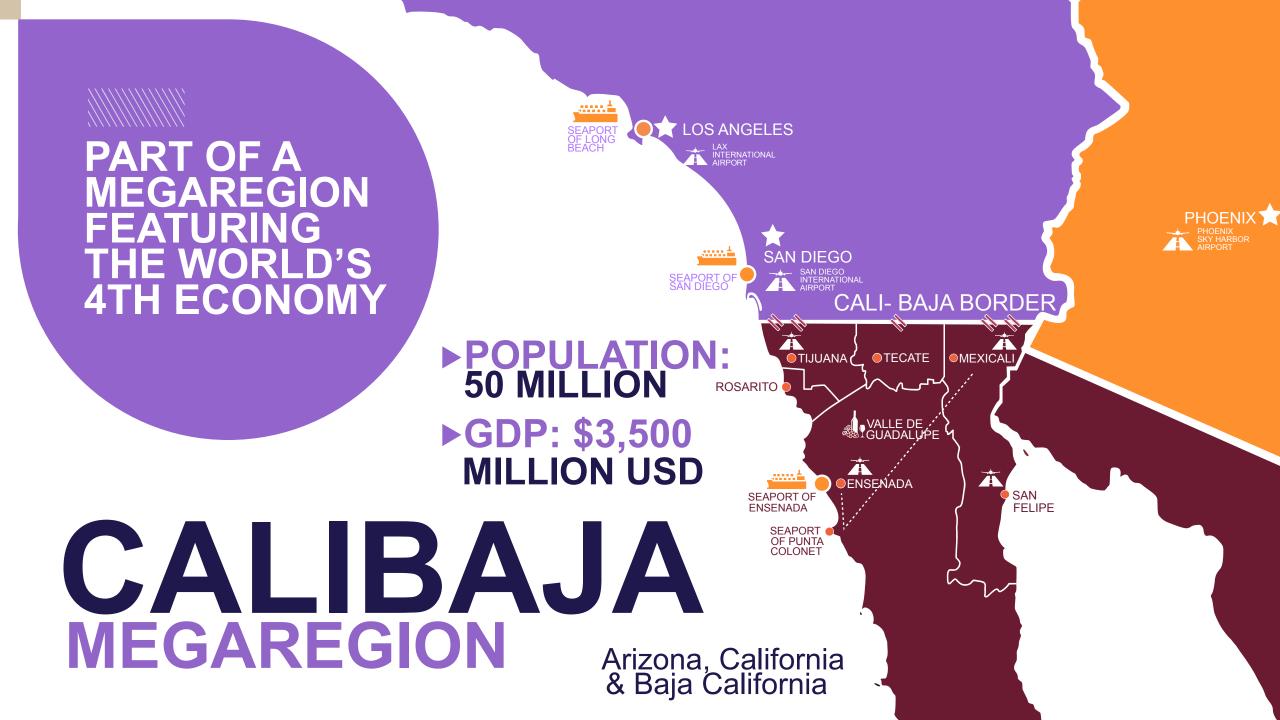


FACTS ABOUT BAJA CALIFORNIA

BC has been the no. 1 state in generating trust and conditions for nearshoring

- 5 Billion USD IN FDI in the last 36 months
- 1,132 Exporting Companies (No. 1 State in Mexico)





AEROSPACE

The largest concentration of Aerospace companies in Mexico

US\$2,000M Exports 2022

94+ Established companies in the region representing 21% nationwide

Direct supplier base 339+

NADCAP certified

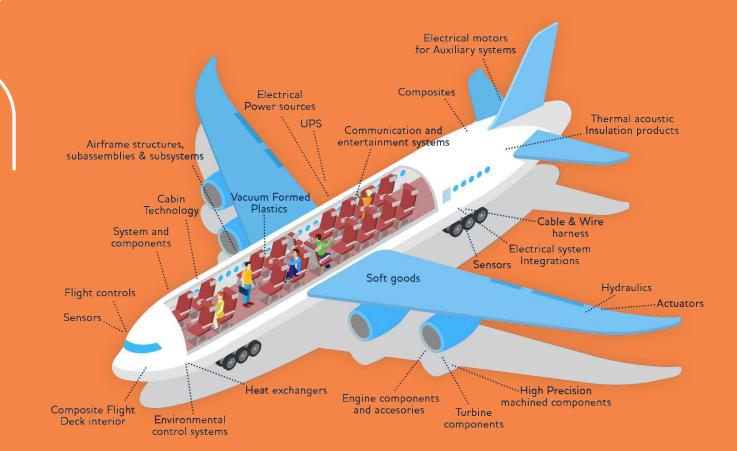
40,000+ Workforce: Engineers, Technicians & Operators



57+YEARS OF AERONAUTICAL EXPERIENCE



R&D
ENGINEERING
MANUFACTURING
MRO
ASSEMBLY



EMBLEMATIC AEROSPACE COMPANIES IN BAJA





• • • •

BC FEATURES 3"ONE OF A KIND" AEROSPACE CENTERS

1. HONEYWELL MRTC R&D

2. GULFSTREAM BT WEST

3. TRIUMPH COMPOSITE LAB





LIFE SCIENCE

MEDICAL DEVICES BIOTECH PHARMACEUTICALS

San Diego – BC region contributes US\$250 BILLION to this industry

87+ Exporting Companies

75,000+

Specialized workforce

60% Certified Supplier Base

MEDICAL DEVICES MADE IN BAJA Corrective lenses

Braces Dental casting Metal ring Crowns Orthodontic medical Instruments

Pacer Defibrilator Blood pressure meter Artificial heart valves Disposable hemodialysis system Catheters and blood bags

Pregnancy and ovulation devices Drug manufacturing (tablets and capsules) Parental drugs electronic and ear thermometers Syringes Surgical tools Healing materials Anesteshia circuits ID Badges for hospitals an clinics Personal protection for operating room Firs aid kits Medical ventilator Medical masks Humidifiers Endotracheal tubes Nasal cannula

Stents for abdominal aneurysm Disposable peritoneal Dialysis equipment Urinary bags

Intravenous solution Management equipment Disposable sets (catheters, bags, etc)

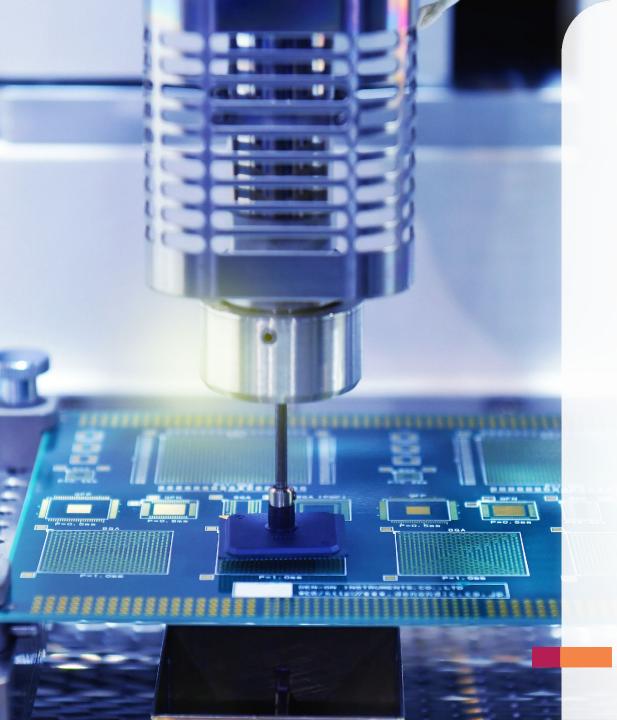


Splints and rehabilitation support Orthotics (knee, shoulder, elbow) Wheelchairs



EMBLEMATIC LIFESCIENCE COMPANIES IN BAJA





ELECTRONICS

Largest concentration of advanced electronic companies

180+ Companies **120,726** workforce

EBBLEMATIC ELECTRONICS COMPANIES IN BAJA





AUTOMOTIVE

52+ YEARS OF EXPERIENCE

83+

• • • •

Companies established in Baja California **32** Tier I and II Companies

EMBLEMATIC AUTOMOTIVE COMPANIES IN BAJA



SEMICONDUCTORS

ASSEMBLY, TESTING AND ADVANCE PACKAGING

52+ Years of experience



Institutions

Sponsored by the semiconductor industry to develop specialized talent

Specialized Labs

• • • •

Dedicated to microelectronics, nanotechnology, Light sensors prototyping, Nano Interrumport RF and Plasma & GaN new materials



EMBLEMATIC SEMICONDUCTOR COMPANIES IN BAJA









TALENT AND INNOVATION

Education hub and hotbed for talent

113 Universities in Baja
127,096 Students enrolled in University
57,000 Students enrolled in engineering and technical programs

INFRASTRUCTURE



Water

Provided by the Colorado river and desalination plants

Sustainable energy sources

availability -Geothermal -Solar -Wind

Natural Gas

-Provided by SEMPRA Energy: the most competitive price nationwide



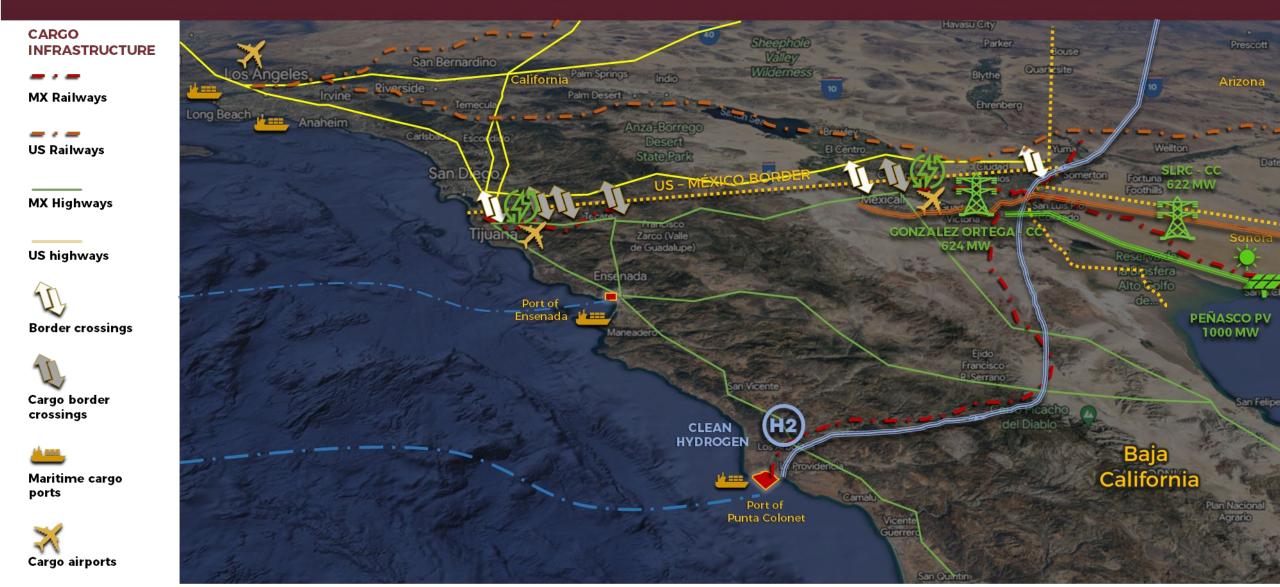
STRATEGIC INVESTMENT PROJECTS





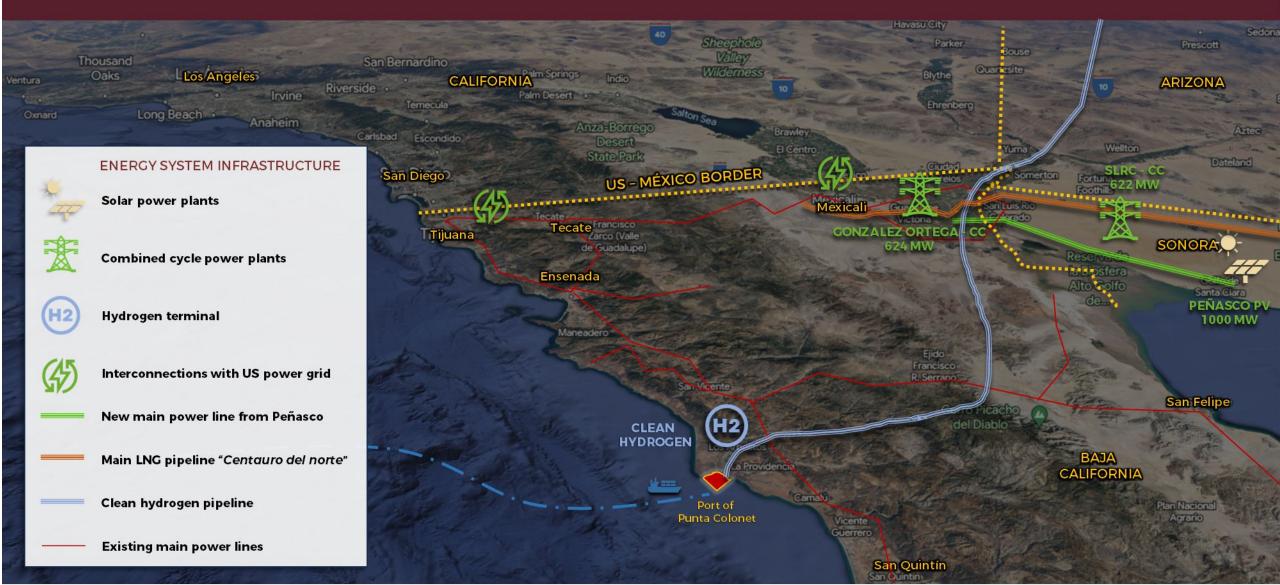
Regional logistics & power infrastructure

Baja California is adding a 4.8 M TEU sea port, 310 Km of new railways, one new commercial border crossing and a rail-airport intermodal station, besides improvements to other elements of our regional logistics system.



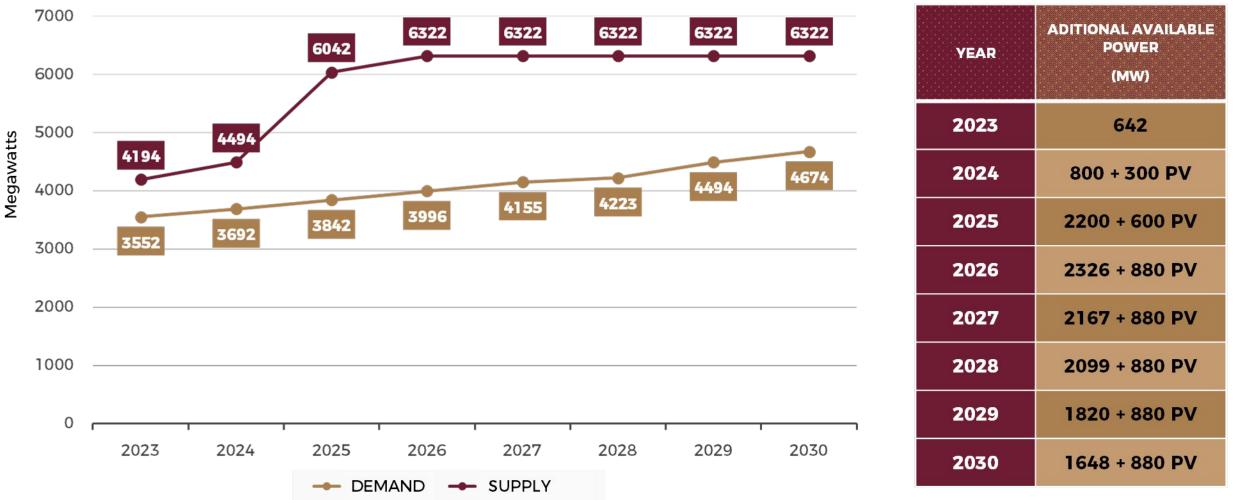
Increasing energy availability

New power plants (1,246 MW), a transmission line from Puerto Peñasco Photovoltaic (880 MW), a LNG supply pipeline and a large-scale clean hydrogen project add to Baja California's power grid that will interconnect with the national energy system.



Electric power surplus

Capacity being added allows Baja California to meet the demand for the following years



PV stands for Photovoltaic power from Puerto Peñasco

PUNTA COLONET MULTIMODAL TERMINAL

Location

Colonet Bay (Bahía Colonet), with land connection to California and Rail Connection to Arizona and California.

Project

Construction of Railway and Port infrastructure for transportation

of commercial goods within the state of Baja and into the United States.

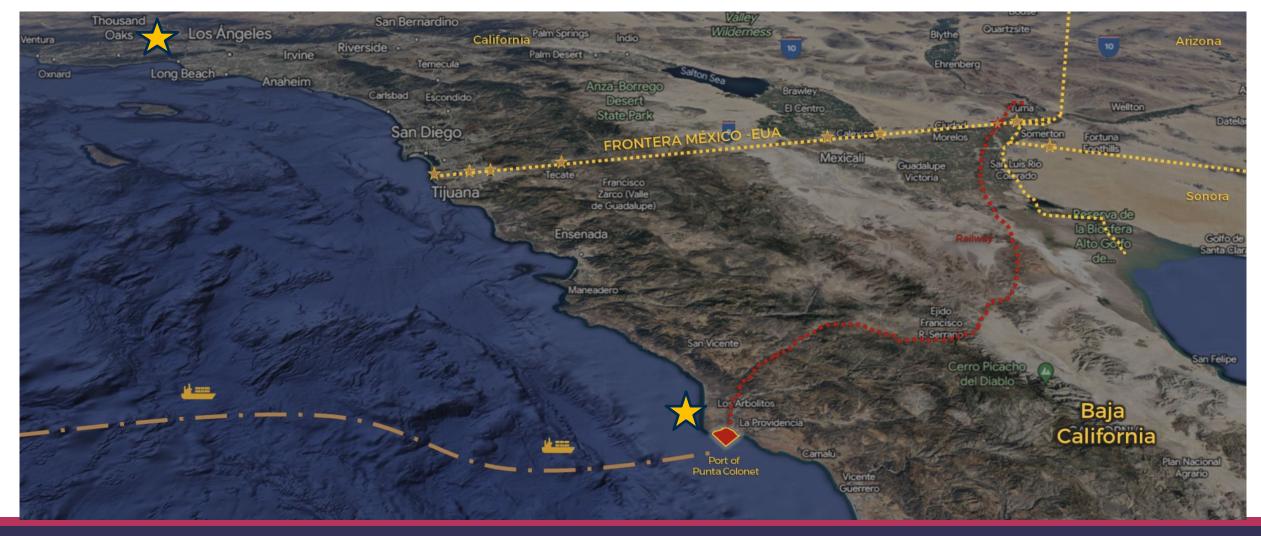


COLONET PORT

- 250 km to USA Border /500 km to LA ports
 - 4.8 million TEU's Phase 3 Capacity
 - Clean Hydrogen Ready Terminals
- 310 km of Rail line from COLONET to Border With California and

Arizona

• Connected to Air Service and Logistics HUB IN Mexicali



COLONET PORT PHASES





Phase 1 2027

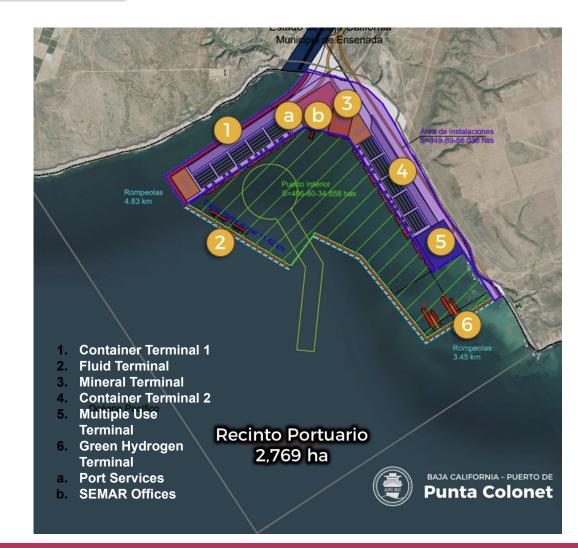
- 1.2 million TEU/Yearly
- 2 docking Positions
- 1 operator

Phase 2

- 2.4 million TEU/Yearly
- 4 docking Positions
- 1 operator

Phase 3

- 4.8 million TEU/Yearly
- 8 docking Positions
- 2 operators



AIR LOGISTICS AND SERVICE HUB Mexicali airport

KEY HIGHLIGHTS

- Intermodal operations linking the airport facility with the train from Port of Colonet and the US railway system (Truck + Train + Air freight options in one location).
- Development of new logistics warehouses and customs facilities for cargo dispatch inside the airport.
- Aircraft maintenance, repair and overhaul (MRO) activities on site to serve the regional air fleet for North American companies.
- Linkage to both regional and global value chains of strategic sectors such as electromobility, medical devices, aerospace and electronics.

HYDROGEN AS AN ENERGY SOURCE

rogen

Blueprint

Project

Boosting a private investment project to transport ammonia for green hydrogen production through a maritime duct export terminal system across the US border.

The available hydrogen by-products will become an energy source



CLEAN ENERGY SUPPLY

KEY HIGHLIGHTS

- Hydrogen is expected to play a significant role in global efforts to decarbonize our world.
- A number of clean hydrogen (blue and green) projects under development throughout the state will offer clean energy to a wide range of industrial, data centers and other off-takers.
- Ammonia (NH3) can be used as a hydrogen (H2) carrier, to not only offer clean energy to industrial users, but also provide competitive clean ammonia to agricultural users in the region
- The combination of the various hydrogen projects under development and the facilities planned for Punta Colonet will provide significant nearshoring opportunities and make Baja California a state a leader in clean energy development.
- Interest in hydrogen in Baja California continues to increase rapidly, demonstrated by recent announcements like Kenworth's hydrogen truck center in the state.

LITHIUM INDUSTRY

Location Mexicali

Project

Developing a Lithium extractive mining industry at Cerro Prieto for the establishment of EV related industry.

Joint development alongside the US as a result of the proximity to "Lithium Valley", the Salton Sea lithium reserve in Calibaja.



Concept



ELECTROMOBILITY

Project

Promoting electrically powered vehicle manufacturing investments and building supply chains around main manufacturers in the region.

This strategy aligns to California's car regulation, decarburization practices and zero emission policies for 2025.





OTAY II CROSSING BORDER

Location Tijuana – San Diego

Project

A new toll-based touristic and cargo crossing border between the US and Mexico

Its variable toll system will manage transit demand and will decrease both congestion and waiting times in other land ports of entry.









THANK YOU.

Governor Marina del Pilar Ávila Olmedo

Kurt Honold Morales

Secretary of Economy khonold@baja.gob.mx

Rodolfo Andrade

UnderSecretary of Economy randrade@baja.gob.mx